

ANNUAL REPORT
2003 ~ 2004



THE UNIVERSITY OF BRITISH COLUMBIA
ALUMNI ASSOCIATION



BOARD OF DIRECTORS

2003 ~ 2004

BOARD OF DIRECTORS

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VICE-CHAIR

Martin Ertl, BSC'93

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APPOINTMENTS '03 - '04

Don Dalik, LLB'76

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Jesse Sims, BCOM'00

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UNIVERSITY REPRESENTATIVES '03 - '04

Richard Johnston, BA'70

Jim Rogers, BA'65

Amina Rai, AMS PRESIDENT

EXECUTIVE DIRECTOR

Leslie Konantz, BA'82 (QUEEN'S)



Jane Hungerford and John Reid, Chair of UBC's Board of Governors, sign the Alumni Service Agreement. Martha Piper and Martin Ertl look on.

Mission Statement

The UBC Alumni Association will use its unique position to serve alumni, the university and its students by fostering communications, networking and access to resources that enrich their lives and advance the reputation of the university.



THE YEAR IN REVIEW

This year will be remembered as a turning point in alumni relations at UBC. After 87 years as the only official alumni service organization on campus, the Alumni Association signed an agreement with the university to share the task of creating affinity between UBC and its graduates.

With ongoing negotiations consuming much of our administrative effort, the work of planning and operating an effective alumni services program has gone on as before: our capable professional staff applied their focus and their energy to making 2003-2004 one of the most successful years in our history.

We experienced an unprecedented level of engagement with our members and with our university colleagues. As an association, we participated in discussions on University Town, presented briefs to the Board of Governors, were part of the VP, Students' annual planning process, continued our points program to ensure accountability to the university and our members, established an advocacy program to support the university at the government level, and became part of the team set to build UBC Okanagan.

Engagement is what we do best: we involve our members, gather them together to celebrate their alma mater, and bring the benefits of an activist alumni to the university as a whole.

This annual report outlines our successes this year, and lays the foundation for our expanded programs in the future. We would like to extend our thanks to the many volunteers who have given so much of their time and expertise to ensure those successes and to advance the reputation of our university.

TUUM EST!



Jane Hungerford, BEd'67
Chair



Leslie Konantz
Executive Director

Total UBC alumni: 217,479

Known addresses: 158,336

% in BC: 80

% in rest of Canada: 11

% in USA: 5

% elsewhere: 4

Student population

Undergraduate: 32,376

Graduate: 7,045

International students

(from 114 countries)

Undergraduate: 2,027

Graduate: 1,315



ADVOCACY

When a group of graduates formed the Alumni Association in 1917, one of their primary concerns was to ensure that the university got the support it needed from government. From support of the Great Trek in 1922 and vocal representations during the “Back Mac” campaign in 1963 to presentations to the Select Standing Committee on Finance and Government Services on university funding cuts in 2003, the Alumni Association has been a strong advocate for the university.

A new Advocacy Committee, made up of senior alumni, was struck in 2003 to guide this process and help coordinate the university’s overall effort to convince government at all levels of the importance of a strong UBC. This committee will take on a large part of the Association’s efforts in 2004-5, and is integral to maintaining the autonomous voice of alumni.

GOVERNANCE

One of the most significant ways alumni can “give back” to their alma mater is through service. The Alumni Association’s Governance Committee matches the skills of potential nominees for the university’s Board of Governors and the Association’s Board of Directors with the needs of those bodies. The committee also puts forward names for the position of chancellor, and for alumni members of the university’s senate. Alumni as a body elect the chancellor and senators in an election held by the Office of the Registrar. This committee’s work has always been a key element of the Alumni Association’s efforts to ensure its members are well-represented at the board and senate level at UBC.

SCHOLARSHIPS AND BURSARIES

The Alumni Association supported awards totalling \$172,308,



Advocacy Committee chair Martin Ertl with Alex Cameron, BA’96, LLB’99, committee member, and Allan Tupper, Associate Vice President of Government Relations, at a Regional Networks event in Ottawa.

Alumni Association founded: 1917

Registered under the Societies Act: 1946

Alumni elect:

Alumni Senators, Chancellor, Board of Directors

Scholarships and Bursaries

administered: 24

Number of students awarded: 92

Dollar value: \$172,308

Walter Gage Memorial Fund

projects funded: 34

Dollar value: \$30,935



providing aid to 92 students. The Walter Gage Memorial Fund, which funds student projects, had a record year. The committee reviewed 77 applications and funded 34 or those with grants totalling \$30,935.

AWARDS & ACHIEVEMENT DINNER

Recognition of exceptional alumni and friends of UBC is an important part of alumni services. The effectiveness of any university can be measured by the success of its graduates. UBC's graduates, like the university itself, are internationally renowned. The Awards Committee struggles every year to choose a few recipients from the large pool of exceptional nominees. This year's award recipients are listed at right.

The Achievement Dinner, where recipients are honoured, continues to be a high point of the university's social calendar. A new sponsorship plan, introduced by the Dinner Committee this year, resulted in a net increase in profit over last year, to a total of \$22,295. Profits from the dinner go to the development of various programs.

REUNIONS

Reunions are the touchstone of alumni services. They most closely replicate the camaraderie of student years, and provide a strong sense of continuity for grads whose lives were touched by their university experiences.

Each reunion is a unique event, planned by volunteers from the class or group. From simple dinners to entire weekends complete with emeritus deans, profs and visits to significant campus venues, reunions take on the personality of their organizers. Alumni come from all over BC and Canada, and from as far away as England and Asia.



Applied Science student Adam Millar receives \$5,000 scholarship from Jennifer Gordon, VP Human Resources with Placer Dome, lead sponsor in this year's Alumni Achievement Dinner.

Alumni Achievement Awards 2003

Stewart Blusson, BSc'60, DSc'99 _____ Lifetime Achievement Award
 Maurice Copithorne, QC, BA'54, LLB'55, LLF'02 _____ Award of Distinction
 George Hungerford, BA'65, LLB'68 _____ Award of Distinction
 Michael Phelps _____ Honorary Alumnus Award
 Martin Schechter, MA'75 _____ Award for Research
 Alice Low-Fung Mui, BSc'86 _____ Outstanding Young Alumnus
 Erfan Kazemi, BSc'03 _____ Outstanding Student
 Nadine Caron, MD'97 _____ Outstanding Student
 Romyne Gallagher, MD'84 _____ Faculty Citation Community Service



Most reunions were organized around Alumni Reunion Weekend (September 19–20, 2003), but others were held at various times during the year. Reunion Weekend provides a great energy focus for reunions, with a special pancake breakfast with President Martha Piper in attendance to welcome returning alumni, a Murder Mystery night hosted by the Young Alumni Network, and other special events around the university.

A highlight of the reunion year was the gathering of the Class of 1943 during Fall Convocation. The 29 members of the class put on graduation gowns and caps and proceeded across the stage to be welcomed, again, into the congregation of UBC graduates.

REGIONAL NETWORKS

A global economy means global opportunity for our graduates. From Singapore and Hong Kong to Toronto, New York and London, England, UBC alumni are taking on the world.

Regional network events bring far-flung UBC people together in their communities for many reasons. They meet with fellow alumni for networking and socializing; gather to listen to UBC administrators and academics visiting abroad; help recruit the best and brightest students abroad to come to UBC; and help those students prepare for the excitement and challenge of their first year at UBC.

We work with Canadian consulates outside of Canada to help coordinate events and draw speakers, and with other organizations to present graduates abroad with networking opportunities. We also work closely with the President's Office, the Development Office, Government Affairs, Public Affairs and other UBC units to ensure the best outcomes possible at these events.



Victor Kok, BA'99, our representative in Beijing, poses in front of dragon boats competing in the first International Winter Dragon Boat Race in Jilin City. Victor founded the Beijing team. Five UBC alumni have been involved with the team.

Reunions: 54

Attendees: 4,100 alumni and guests

Class reunions: 1993, 1978, 1973, 1963, 1953, 1943

Active Regional Networks: 52

of events world-wide: 70+

of alumni attending: 2,000+

Students attending mentor programs: 815

Alumni mentors attending: 50

Alumni attending YA events: 350



YOUNG ALUMNI NETWORK

Recent grads (10 years out) have a strong attachment to UBC. Those who remember the old YAC (Young Alumni Club) and Friday afternoon parties at Cecil Green Park House can attest to the fact that it's sometimes hard to say goodbye.

Modern Young Alumni have more than partying on their minds. Professional and career seminars, networking opportunities and mentoring senior students are the most popular programs, but social events (such as BEER 101, a seminar on the art and craft of beer making) are also well-attended.

The Young Alumni Network is also active in the community. Members participated in the Cinderella Project, which helps underprivileged high school seniors with ball gowns and tuxedos for their graduation ceremonies.

STUDENT AND CAREER MENTORING

We work with the Vice President, Students office to develop and deliver programs for future alumni while they are on campus. Student send offs in regional network locations alert students to the existence of active alumni groups in their home towns, and give them their first taste of UBC affinity.

During third and fourth year, students start thinking about life after university. Mentoring programs bring alumni back to share their real world experiences with Beyond the BA, Arts and Science career fairs and other events.

Student programs also include partnership events with AMS, faculties and other university units. As well, students are included in other programs such as the Achievement Dinner, Regional Networks and Young Alumni.



Joy (Walker) Huntley BSA'43 and Mary (Mulvin) Dennis BSA'43, MSA'52, look over the wartime version of The Totem at Cecil Green Park.



On-line Community

Members: 3,577
signed on as mentors: 1,406
Mentor hits: 1,624
Travel hits: 1,864
Business hits: 1,400
Stay in Touch hits: 3,915



AFFINITY PROGRAMS

One of the benefits of membership in an organization as large as the Alumni Association is access to certain goods and services at a discount. The Alumni A^{card} gives members a no-cost Library card and preferred access to events and services from the Chan Centre, MOA, Aquatic Centre and other university units, among other benefits.

Our affinity partners provide lower-cost services to our members and pass a percentage of their earnings to the Association for use in program delivery. They also purchase advertising space in Trek Magazine, and help fund programs such as the Achievement Dinner and other events.



COMMUNICATIONS

Trek Magazine continues to earn praise from peer organizations. It won silver awards for best magazine and writing from the Council for the Advancement and Support of Education, District VIII, and silver for best magazine from the Canadian Council for the Advancement of Education.

A ground-breaker, Trek Magazine raised the bar for university magazines across Canada when it debuted in 2001. Since then, many Canadian universities have upgraded their publications to reflect a more professional, consumer-oriented sensibility.

The Communications department also produces newsletters for alumni groups; designs and produces invitations, banners, posters, event packages, brochures and handbooks; and writes reports, speaking notes, letters and news releases.

The department also maintains the website. Negotiations with Sporg, an online registration tool, have resulted in streamlining



Cecil Green Park House, home of the UBC Alumni Association since 1968.

Affinity Partners (with 2002 figures)

MBNA UBC MasterCard: 9,571 (6,382)

Manulife policies: 1,600 (1,500)

TD Meloche Monnex policies: 712 (267)

Leader Frames sold: 2,342 (2,300)

A^{card} sales: 1,057 (1,022)

Cecil Green Park

Total bookings: 326

Number of Weddings: 148





signups for reunions, regional network and young alumni events, and will soon give us mass emailing capabilities.

Our Online Community, which offers mentoring, member search, BBS, travel connections, email forwarding, chat room and business opportunities, is connected to OLCs in universities across Canada. A renewed push for membership will be undertaken in 2004-05.

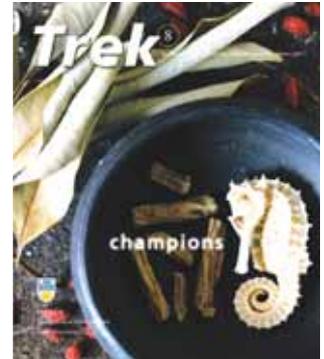
CECIL GREEN PARK

Cecil Green Park is in constant demand by wedding parties, film makers, seminar leaders and meeting organizers. The spectacular view and stunning Craftsman construction give it a level of panache unrivalled in the city. A Vancouver publication named it the best venue for a wedding in the Lower Mainland.

Bookings for weddings are made a year in advance, with few open dates available for those whose plans might be more immediate. The Association is responsible for maintaining the architectural integrity of the house, and undertakes to restore ornamental friezes, original woodwork and other elements.

POINTS AND ACCOUNTABILITY

Two years ago, we introduced a tracking system to assess alumni participation. We assign points to each alumnus who participates in any way (from submitting an address change to serving on the Association's Board of Directors), with more points given for activities requiring more time and/or expertise. At the end of the year we get a snapshot of alumni affinity and an indication of the success of our programs. We are entering our third year of this tracking system, and the comparative numbers from years one and two suggest that we're heading in the right direction: increases in both sets of numbers.



Trek Magazine replaced the Alumni Chronicle in 2001. The Chronicle was first published in May, 1931.

Tracking Alumni: Points 2003-4

Total alumni tracked: 12,188

Number of alumni with 5+ points: 878

Number of alumni with 3-4 points: 2,668

Number of alumni with 1-2 points: 8,642

Point Scale

- 1 pts — Supplies address update.
- 2 pts — Returns "Class Acts" info for Trek or class mailing.
 - Attends a meeting, branch event, faculty event, etc.
- 3 pts — Attends a reunion, mentors, career networking.
- 4 pts — Purchases an Acard, volunteers for an alumni committee.
- 5 pts — Significant time involvement: Reunion coordination, branch rep, committee chair, represents AA at event.
 - Former board/past president activities.
- 6 pts — Members of the Board of Directors, BOG, Senate, etc.



FINANCIAL STATEMENTS

Auditors' Report to the Members

We have audited the statement of financial position of The Alumni Association of The University of British Columbia as at March 31, 2004 and the statements of operations, changes in net assets and cash flows for the year then ended. These financial statements are the responsibility of the Association's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Association as at March 31, 2004 and the results of its operations, changes in its net assets and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles. As required by the Society Act (British Columbia), we report that, in our opinion, these principles have been applied on a basis consistent with that of the preceding year.

KPMG LLP (signed)

Chartered Accountants

Vancouver, Canada

May 6, 2004

STATEMENTS OF FINANCIAL POSITION

March 31, 2004 and 2003

	2004	2003
Assets		
Current assets:		
Cash and cash equivalents not restricted for endowment funds	\$ 996,760	\$ 742,207
Accounts receivable (note 3)	167,591	144,171
Prepaid expenses	12,835	5,684
Inventory	5,632	8,719
	1,182,818	900,781
Furniture and equipment	282,703	263,988
Accumulated depreciation	(253,473)	(238,201)
	29,230	25,787
	\$ 1,212,048	\$ 926,568
Liabilities		
Current liabilities:		
Accounts payable and accrued liabilities (note 3)	\$ 491,195	\$ 192,341
Refundable rental deposits	67,952	68,195
Deferred revenue	319,140	325,799
	878,287	586,335
Deferred revenue	96,250	110,000
Net assets:		
Net assets invested in furniture and equipment	29,230	25,787
Internally restricted for future operating programs	105,255	124,432
Internally restricted for future equipment purchases	30,770	48,316
Unrestricted net assets	72,256	31,698
	237,511	230,233
	\$ 1,212,048	\$ 926,568
Subsequent event (note 7)		

See accompanying notes to financial statements.



STATEMENTS OF OPERATIONS

Years ended March 31, 2004 and 2003

	2004	2003
Revenue:		
Board of Governors' grant	\$ 508,724	\$ 515,422
Backbone Connection grant	7,500	7,500
International Student Initiative Funding	—	7,640
Vice President, Students funding	90,632	—
Sponsorship	14,019	14,019
Cecil Green Park (note 4)	314,772	301,696
Programs	41,816	68,140
Marketing (note 6)	263,527	288,447
Achievement dinner	88,875	64,900
Trek - subscriptions and advertising	85,458	91,562
Interest	24,492	21,846
Miscellaneous	11,670	27,106
Donations for operating purposes	6,458	1,948
	1,457,943	1,410,226
Expenses (note 5):		
Administration	352,373	288,993
Cecil Green Park (note 4)	199,541	190,798
Programs	316,535	414,266
Achievement dinner	66,580	59,727
Marketing	62,833	76,640
Trek	391,419	308,959
Communications	61,384	54,211
	1,450,665	1,393,594
Excess of revenues over expenditures	\$ 7,278	\$ 16,632

See accompanying notes to financial statements.

STATEMENTS OF CASH FLOWS

Years ended March 31, 2004 and 2003

	2004	2003
Operations:		
Excess of revenues over expenditures	\$ 7,278	\$ 16,632
Items not involving cash:		
Depreciation	15,272	13,617
Loss on disposal of furniture and equipment		3,927
Change in non-cash working capital items:		
Accounts receivable	(23,420)	(122,214)
Prepaid expenses	(7,151)	1,729
Inventory	3,087	(1,100)
Accounts payable and accrued liabilities	298,854	64,729
Deferred revenue	(20,409)	14,929
Refundable rental deposits	(243)	945
	273,268	(6,806)
Investments:		
Purchase of furniture and equipment	(18,715)	(21,251)
Financing:		
Contribution to Endowment fund	—	(379)
Increase (decrease) in cash and cash equivalents	254,553	(28,436)
Cash and cash equivalents, beginning of year	742,207	770,643
Cash and cash equivalents, end of year	\$ 996,760	\$ 742,207

See accompanying notes to financial statements.



STATEMENTS OF CHANGES IN NET ASSETS

Years ended March 31, 2004 and 2003

	Invested in furniture and equipment	Interest income remaining on endowment funds	Internally Restricted for future operating programs	Internally Restricted for future equipment purposes	Unrestricted	Total 2004	Total 2003
Balance, beginning of year	\$ 25,787	\$ —	\$ 124,432	\$ 48,316	\$ 31,698	\$ 230,233	\$ 215,101
Excess of revenues (deficiency) over expenditures	(15,272)	—	(19,177)	1,169	40,558	7,278	16,632
Interfund transfer – purchase of capital assets	18,715	—	—	(18,715)	—	—	—
Internally imposed restricted interfund transfers	—	—	—	—	—	—	—
Expenses of maintaining endowment trust	—	—	—	—	—	—	(1,500)
Balance, end of year	\$ 29,230	\$ —	\$ 105,255	\$ 30,770	\$ 72,256	\$ 237,511	\$ 230,233

See accompanying notes to financial statements.

NOTES TO FINANCIAL STATEMENTS Years ended March 31, 2004 and 2003

1. Nature of operations:

The Alumni Association of The University of British Columbia (the “Association”) was incorporated in March, 1946 with the primary objective of increasing the involvement of Alumni in the activities of The University of British Columbia (the “University”). The direct revenue sources of the Association are not sufficient to cover its operating and capital expenditures and, as a result, the continued support of the University is required to finance the activities of the Association.

The Association is non-taxable under the Income Tax Act as a non-profit organization.

2. Significant accounting policies:

(a) Cash equivalents:

Cash equivalents include short-term deposits, which are highly liquid marketable securities with a maturity of three months or

less when acquired. Short-term deposits are valued at cost.

(b) Short-term investments:

Short-term investments, all of which are categorized as available for sale, are carried at lower of cost and quoted market value.

(c) Inventory:

Inventory is valued at the lower of cost and net realizable value.

(d) Furniture and equipment:

Furniture and equipment is recorded at historical cost. Depreciation is recorded at 20% and 33-1/3% per annum using the straight-line method.

(e) Revenue:

The Association receives payment in advance for rental of Cecil Green Park. The recognition of such revenues is deferred until the date of the actual rental. The Association also receives payments pursuant to its marketing agreements with MBNA



Canada Bank, Meloche Monnex Inc. and The Manufacturer's Life Insurance Company. The Association records revenue from these contracts as services are rendered over the term of the agreement. Cash received in advance of services provided is included in deferred revenue.

- (f) Internal restrictions of net assets:
 Certain contributions received from donations, bequests and operations are set aside into a separate component of net assets. These contributions may be held in term deposits and the interest income is retained in the fund to maintain its purchasing power. Appropriation of these funds requires the approval of the Association's Board of Directors but is not subject to other restrictions.
- (g) Net assets internally restricted for future equipment purchases:
 These contributions have been set aside for equipment replacement purposes which are approved by the Board of Directors.
- (h) Net assets internally restricted for future operating programs:
 Appropriations of the operating fund balance are made from time to time to designate funds for specific projects. When the projects take place, the costs are included in operating expenses and the appropriations are returned to the operating fund balance.
- (i) Revenue contributions:
 The Association follows the deferral method of accounting for contributions. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection reasonably assured. Endowment contributions are recognized as direct increases in net assets except that interest earned on endowment funds is deferred until the related expenditure has been incurred. Other contributions subject to external restrictions are not significant and are recognized as revenue in the year in which the related expenses are incurred.
- (j) Contributed services:
 Volunteers contribute significant time each year to assist in car-

rying out the Association's service delivery activities. Because of the difficulty of determining their fair value, contributed services are not recognized in the financial statements.

- (k) Use of estimates:
 The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Significant areas requiring the use of management estimates relate to revenue recognition and the determination of useful lives of furniture and equipment for calculating depreciation.

3. Related party balances:

Included in accounts receivable is \$21,207 (2003 - \$33,294) receivable from the University.
 Included in accounts payable and accrued liabilities is \$233,935 (2003 - \$67,273) payable to the University.
 Also included in accounts payable and accrued liabilities is \$33,280 (2003 - \$31,007) of funds held on behalf of various divisions and departments of the University to cover expenses which the Association will incur on their behalf.

4. Cecil Green Park:

The Association shares Cecil Green Park revenues in excess of the net of the Association's direct cost related to the short-term leasing/booking of the premises and any proctor services annually with the University on a 50/50 basis. The cost of sharing this revenue is included in the expense caption "Cecil Green Park" in the statement of operations.

5. Functional allocation of expenses:

The costs of providing programmes and other activities have been presented on a program basis in the statement of operations. Accordingly, salaries and other costs have been allocated among the programs and supporting services benefited.



The expenses of the Association on an account group basis are as follows:

	2004	2003
Salaries and benefits	\$ 679,406	\$ 664,508
Trek	317,262	236,511
Alumni faculty	497	186
Association events	87,642	98,640
Awards	1,429	388
Regional Network	50,356	73,998
Reunions	37,881	50,715
Student programs and Young Alumni	7,598	7,959
Marketing	11,819	19,939
Cecil Green Park	125,065	123,143
Purchased services	18,302	20,833
Office expense	54,314	45,656
Equipment expense	26,863	21,358
Directors expense	591	1,249
Staff development	5,992	8,060
Miscellaneous	478	881
Meetings	22,921	14,784
Memberships and subscriptions	2,249	4,786
	\$ 1,450,665	\$ 1,393,594

6. Marketing revenue:

- (a) During the year ended March 31, 2003, the Association entered into an agreement with the Manufacturer's Life Insurance Company ("Manulife"). Under the terms of the agreement the Association will provide Manulife the exclusive rights to market its life insurance to members of the Association until September 1, 2007.
- (b) During the year ended March 31, 2002, the Association entered into an agreement with Meloche Monnex Inc. ("Meloche"). Under the terms of the agreement, the Association will provide to Meloche the exclusive rights to market its home and automobile insurance to members of the Association until August 31, 2006.
- (c) During the year ended March 31, 2001, the Association entered into an agreement with the MBNA Canada Bank ("MBNA"). Under the terms of the agreement, MBNA has the exclusive right to market its products to members of the Association until December 31, 2005.

7. Subsequent event:

The Association signed an agreement with the University effective April 1, 2004, which commits the University to provide funding of \$734,185 for the first year of the agreement and up to a \$135,000 one-time transitional cost reimbursement upon the University's approval of actual costs incurred.



STAFF MEMBERS

2003 ~ 2004

EXECUTIVE DIRECTOR

Leslie Konantz

FINANCE AND OFFICE MANAGER

Oiyee Kwan

DIRECTOR OF COMMUNICATIONS

Christopher Petty, MFA'86

EXECUTIVE ASSISTANT

Nicola Tofton

PROGRAMS OFFICERS

Dianna DeBlaere Ladicos, BA'99

YOUNG ALUMNI, STUDENT AND CAREER MENTORING

Jane Merling, BA'94

REUNIONS, ALUMNI/FACULTY PROGRAM, SPECIAL EVENTS

Tanya Walker

REGIONAL NETWORKS

COMMUNICATIONS OFFICER

Vanessa Clarke

PROGRAMS ASSISTANT

Silvia Tark

MEMBER SERVICES COORDINATOR

Karen Kanigan

CECIL GREEN PARK COORDINATOR

Ann Merling, BED'80, MASA'00

RECEPTIONIST

Sandra Beattie, BA'97

BOARD OF DIRECTORS

2004 ~ 2005

CHAIR

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Doug Robinson, BCOM'71, LLB'72

Mark Mawhinney, BA'94

Raquel Hirsch, BA'80, MBA'83

MEMBERS AT LARGE '04 - '06

Bernie Simpson, BA'64, BSW'65, LLB'68 (1 YEAR)

Don Dalik, LLB'76 (3 YEARS)

Ron Walsh, BA'70 (3 YEARS)

APPOINTMENTS '04 - '05

Darlene Dean

Marko Dekovic

Tammie Mark, BCOM'88

FACULTY REPRESENTATIVE '04 - '05

Richard Johnston, BA'70

CONVOCATION SENATE REPRESENTATIVE

Jim Rogers, BA'65

AMS REPRESENTATIVE

Amina Rai, AMS PRESIDENT

EXECUTIVE DIRECTOR

Leslie Konantz

FOR MORE INFORMATION

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